Market Study:

Hidden Treasure The CMO's Budget for Retail IT

Analysts, Lee Holman, Greg Buzek

Publication Date: December 19, 2014







About IHL Group

Who We Are

IHL Group is a global research and advisory firm specializing in technologies for the retail and hospitality industries. The company, based in Franklin, Tenn., generates timely data reports, offers advisory services and serves as the leading retail technology spokesperson for industry and vendor events.

What We Do

IHL provides customized business intelligence for retailers and retail technology vendors, with particular expertise in supply chain and store level systems. Our customers are retailers and retail technology providers who want to better understand what is going on in the overall technology market, or wish to identify specific equipment needs for the retail market.

When We Started

Greg Buzek served as Product Development Manager for two Fortune 500 retail technology suppliers for 6 years. Faced with making recommendations to senior management with spotty reports stuffed with technical jargon and unsubstantiated data, in 1996 he left to form IHL Group as an arms length consulting firm that delivers exacting research to corporate managers.

How We Work

Reliable market analysis is essential for corporations to accelerate revenue and expand their market share. Most research providers do not disclose data sources or statistically defend the validity of their assumptions. We do. We disclose in precise detail exactly how and why we reached our conclusions so that our customers can be comfortable with the data they are using.

What We Know

Our associates and advisors have over 100 years combined years of retail technology experience. Our associates have worked as product managers, sales representatives and executives in the retail market. We have the relationships, tools, and experience to meet your research and consulting needs.



Table of Contents

1.0	Budget for Retail 2018	8
	1.1 Balance of Power	8
	1.2 CMO – The Ways and Means	
2.0	Next Generation Retail – The Numbers	9
	2.1 Working Across The Aisles	9
3.0	Keeping Track Of IT All	17
	3.1 How We Work Together	
	3.2 Seeing Beyond The Horizon	
4.0	Operations and Security	18
5.0	Problems To Watch Out For	19
	5.1 Speaking the Same Language	19
	5.1 Speaking the Same Language	
		19
	5.2 He Who Holds The Budget Holds The Decision Power	19 19
6.0	5.2 He Who Holds The Budget Holds The Decision Power	
6.0	5.2 He Who Holds The Budget Holds The Decision Power5.3 Targets and Ordinance5.5 Don't forget the front-line employees	
6.0	5.2 He Who Holds The Budget Holds The Decision Power. 5.3 Targets and Ordinance. 5.5 Don't forget the front-line employees. Best Practices.	
6.0	5.2 He Who Holds The Budget Holds The Decision Power 5.3 Targets and Ordinance 5.5 Don't forget the front-line employees Best Practices 6.1 Start Small, Assimilate Quickly	
6.0	5.2 He Who Holds The Budget Holds The Decision Power. 5.3 Targets and Ordinance. 5.5 Don't forget the front-line employees. Best Practices. 6.1 Start Small, Assimilate Quickly. 6.2 Fail Quickly, Innovate Continuously.	



List of Figures

Figure 1 – CMO Budget Leads Social/Mobile Spend	9
Figure 2 – Fast IT Requires CMO Money	
Figure 3 – Digital Signage Adoption Timeframe	
Figure 4 – Do You See What I See - Analytics and Reporting	
Figure 5 – Clicks More Than Bricks	
Figure 6 – CMO Role in Keeping the IT Lights on	



PRICING

Description	License	Price
·	Options	
Hidden Treasure – The CMO's Budget for Retail IT	Single User	USD \$1,695.00
	Enterprise	USD \$1,995.00
	Distributable	USD \$14,500.00

Single User License – a lower priced license that is designed for use for a single user, not to be shared internal with other users or externally to partner, customers or other parties.

Enterprise License - a license that allows for the research to be accessed and shared internally with anyone else within the organization and wholly owned subsidiaries.

Distributable License - a license that allows for the company purchasing to distribute content to customers and potential customers for lead generation activities and potential institutional investors. This does not extend to sharing with other partners or individual partners. The research must be located with gated access and not posted on open websites.

To purchase this report, please contact us at +1.615.591.2955 or email us at ihl@ihlservices.com. You may also purchase this report through our secure website at www.ihlservices.com for immediate download with a credit card.



Other IHL Reports Available Include:

Inventory Distortion – What Retailers Leave on The Table - \$1,995 The Rise of Distributed Order Management - \$2,495 Predictive Analytics/Data Visualization - \$2,995 Beacons, Wayfinding, and IOT in Retail/Hospitality - \$2,995 EMV Do's and Don'ts - \$2,995 North American Retail POS Terminal Market Study - \$3,995 Europe/Middle East/Africa POS Terminal Market Study - \$3,995 Asia/Pacific POS Terminal Market Study - \$3,995 Latin/South American POS Terminal Market Study - \$3,995 POS Software for Hardgoods Retailers - \$895 POS Software for Softgoods Retailers - \$895 Mobile POS: Huve to Reality - \$3.995 North American POS Printer Report - \$3,995 Small/Medium POS Sizing - \$4,000 Cloud POS: Why the Time Might Be Right - \$1,995 12th Annual RIS News/IHL Store Systems Study - \$3,900 Mobile POS SW Vendor Share - North America - \$4,000

For details and free market summaries, please see our website or see below for more contact information.



Retail Technology Data Services Include:

Sophia is the most comprehensive review of technology in our industry, providing the key performance, technology, and contact information on 7,600 Retailers and Manufacturers with over 100,000 qualified leads. It is the only **Subscription** data service that takes an enterprise view of the technology that companies are deploying AND the performance that they are achieving with the use of these technologies. For Details and a Free Company Profile Report, visit our website at www.ihlservices.com



HARD DATA, **SMART** DECISIONS For Questions or Information: Phone: +1 615.591.2955 http://www.ihlservices.com

ihl@ihlservices.com